



Personal Profile

James is a Chartered Quantity Surveyor who has worked in the construction industry for 29 years. He has extensive experience in project control and project risk management functions with particular emphasis on contract and commercial matters, dispute resolution and legal issues.

James has proven skills working with clients to identify their needs, providing solutions in the areas of contract strategy, contract documentation, dispute management, negotiations, mediation and arbitration. The impressive list of projects on which he has played a leading role include landmark buildings built for blue chip companies by major international contractors and sub-contractors. His experience includes both non-contentious and dispute resolution services on large-scale building and civil engineering projects. Sectors that he has worked in include property, transportation, oil & gas and manufacturing.



A broad range of experience gained as Project Quantity Surveyor on lump sum and re-measurement contracts is now focussed on providing commercial management and quantum expert witness consulting. With uncompromising integrity and good interpersonal skills James applies his knowledge and experience to manage integrated teams liaising with clients and their project and legal teams reporting directly to directors and group boards.

Personal Details

Date of Birth: 2nd March 1967
Nationality: British

Qualifications / Professional Memberships

- BSc (Hons) Building Economics & Quantity Surveying
- Member of The Royal Institution of Chartered Surveyors (MRICS)
- Member of The Hong Kong Institute of Surveyors (MHKIS)
- Post Graduate Diploma Construction Law, Mediation & Arbitration
- Member of the Chartered Institution of Arbitrators MCI Arb
- Practising Member of the Academy of Experts

Key Skills

- Quantity Surveying
- Contract Administration
- Procurement Strategy and Contract & SCC Drafting
- Contractual Claims
- Dispute Resolution
- Contract Administration
- NEC3 & other Contract Advice
- Risk Management



Employment History

A list of projects by sector can be found at the end of this CV.

Current
Director
The Contracts Group Ltd.

James has joined The Contracts Group team to provide the full range of commercial & contractual and dispute resolution services to clients across all sectors in the construction industry.

Jan '2017 – 2018
Director
Casbe Ltd., Macau SAR, China

Owner and Director of Casbe Ltd. a company dedicated to providing effective solutions to construction disputes and enabling clients to avoid conflict where possible and to manage and solve it when necessary. James' technical expertise and experience in litigation, arbitration and mediation was focused on strategically meeting Clients' individual needs by offering a wide range of services including procurement advice, contract advice and alternative dispute resolution techniques.

2002-2016
Partner
Arcadis (EC Harris), Hong Kong & Macau

James provided both non-contentious and dispute resolution services on large-scale building and civil engineering projects to clients. Sectors that he worked in included property, transportation, oil & gas and manufacturing. Based in Hong Kong since 1994 he also worked on long term secondments in Shanghai, Seoul and Macau.

His experience included acting as an Expert advisor on various matters, including:

- Expert advice for arbitrations;
- Prolongation and variation claims advice;
- Procurement strategy advice and contract drafting;
- Due diligence on behalf of funders;
- Developing project risk management processes.



1994-2001

Senior Team Leader

Davis, Langdon & Seah, Hong Kong

James led a team of Quantity Surveyors working on all phases of construction from conception to completion. His team's work included preparing feasibility studies, construction budgets and tender documents, negotiating and analysing tenders, valuing completed work and arranging interim payments. James also advised on a range of legal and contractual issues such as drafting special conditions of contract and assessment of contractor's claims.

1989-1994

Quantity Surveyor

Gardiner & Theobald, UK

Based in Gardiner and Theobald's Edinburgh office responsible for preparation of Bills of Quantities, tender reports, interim payment and claim assessments on a variety of commercial and retail developments.

Examples of Recent Work

Expert Advice/Expert Witness consulting on construction project disputes; and professional performance matters, including:

- Quantum Expert Lead Assistant, preparing independent third party assessment of claims on a rail project in Hong Kong
- Quantum Expert, preparing expert witness report for high court litigation on a building project in Hong Kong.
- Quantum Expert, preparing expert witness report for high court litigation on a casino project in Macau.
- Quantum Expert Lead Assistant, preparing expert witness reports for arbitration on a gas pipeline project in Australia.
- Quantum Expert Lead Assistant, preparing quantum reports and presentations for Mediation on an Airport in the Middle East.
- Quantum Expert Lead Assistant, preparing expert witness reports for arbitration on a Road Viaduct project in Hong Kong.



Project History

Property

- Consultant advising on variation, delay and termination matters for various trade contractors. Venetian Parcel 5&6, value US\$3bn, Macau, client Venetian.
- Consultant advising on procurement strategy. Capital Square, Da Nang, Vietnam, value US\$325m, client Vinacapital Commercial Centre Ltd.
- Commercial manager. C9 Residential Project, Macau, value US\$150mil, client Lassalle Investment Management, Main Contractor China Construction Engineering (Macau) Limited
- Project Director, leading cost consultant team advising on procurement strategy, recommending scope of works packages and preparing work package documents for complex management contract. Venetian Parcel 2, Cotai, value US\$600mil, client Venetian Orient Ltd.
- Consultant undertaking pre-contract due diligence for funding banks. Macau Studio City, value US\$2bn, client Deutsche Bank & Morgan Stanley.
- Procurement Manager preparing tender documentation based on Venetian's standard form of contract. On secondment to China Construction Ltd. Sands Casino, Macau, value US\$125mil, client Venetian Macau Ltd.
- Project Quantity Surveyor, pre and post contract, including developing tender and contract documentation to suit client's requirements for a landmark building at a reasonable cost. Dragonair/CNAC(Group) Building, Hong Kong Airport, value US\$65mil, lead consultant Wong Tung & Partners, contractor AMEC HKC JV.
- Project Quantity Surveyor, pre and post contract, including working with legal team to prepare response to statement of claim during arbitration proceedings. Jockey Club Auditorium, value US\$16mil, client Hong Kong Polytechnic University, lead consultant P&T Architect's, contractor Chinney Construction.
- Project Quantity Surveyor, attending site in Fuzhou, China during construction of shopping mall to brief client and assess contractor's claims for variation works and prolongation costs. Yuan Hong City Shopping Mall, Fuzhou, P.R. China, US\$60mil, client Salim Group, lead consultant Liang Peddle Thorpe, contractor Yifa (SAE group).
- Project Quantity Surveyor, pre and post contract, meeting the challenge of major internal and external refurbishments to an operational Hotel Holiday Inn Golden Mile Refurbishment, Hong Kong, client Harilela Group, lead consultant Liang Peddle Thorpe, contractor Gammon.
- Project Quantity Surveyor, pre and post contract, introduced the use of named domestic sub-contractors rather than nominated sub-contractors to contracts in 1994. Lehman Brothers Fit-Out, Pacific Place, Hong Kong, value US\$4mil, lead consultant Adrianse Group, contractor Pat Davie Ltd.



Energy and Manufacturing

- Expert advisor, providing initial opinion and advice to contractor on dispute related to delay and disruption on a major hydroelectric power project under construction in Nepal. Contractor Sino Hydro Corporation.
- Consultant, producing standard estimating and tendering documentation and IT database for use on semi-conductor manufacturing projects. Grace Semiconductor Wafer Fabrication Facility, Zhangjiang Hi Tech Park, Shanghai, value US\$1bn, client Grace Semiconductors, lead consultant IDC.
- Contract manager on secondment to a specialist cleanroom contractor on an IBM Manufacturing Facility, Waigaoqiao, Shanghai, 2,000m² cleanroom value US\$15m, client IBM, construction manager Bechtel Ltd., contractor Taikisha Ltd.
- Project Quantity Surveyor, pre and post contract, including developing a working knowledge client's operational needs & incorporating the requirements of specialist materials handling equipment sub-contractors into the building contract for the largest flight kitchen in the world. Cathay Pacific Catering Services, Hong Kong Airport, value US\$190mil, client CPCS, lead consultant Wong Tung & Partners, contractor Dragages.
- Project Quantity Surveyor, pre and post contract, including preparing contract documents not only to meet the client's needs, but also to comply with the Hong Kong Airport Authority's franchise agreement for operations critical for airport opening. AAT Cargo Terminal, Hong Kong Airport, value US\$55mil, client ATT, lead consultant Liang Peddle Thorpe, contractor Shimizu.

Oil and Gas

- Quantum Expert Lead Assistant, preparing expert witness reports for arbitration on a gas pipeline project in Australia.
- Contract administration on secondment to a Japanese Main Contractor at Pearl GTL project, Ras Lufan Qatar.
- Risk Management Consultant, preparing an integrated Risk Management System and report on its implementation on secondment to Samsung Construction & Engineering, Head Office, Seoul, South Korea.

Public

- Project Director, various projects on which EC Harris have been appointed as NEC3 advisors, clients include the Government of Hong Kong SAR, China Light and Power and Manila North Tollways Corporation.



- Risk Manager, American University Cairo on secondment to Samsung Engineering and Construction, value US\$130mil, Client AUC.
- Project Quantity Surveyor, preparation of Main Contract tender documents. Extension to Lo Wu Immigration Facility Hong Kong, value US\$35mil, client Highways Department lead consultant Maunsell Ltd., contractor Leighton.

Transportation

- Quantum Expert Lead Assistant, preparing independent third party assessment of claims on an mass transit rail project in Hong Kong
- Quantum Expert Lead Assistant, preparing Quantum Expert presentations for Mediation on an International Airport in the Middle East.
- Quantum Expert Lead Assistant, preparing quantum expert witness reports for arbitration proceedings on a Road Viaduct project in Hong Kong.
- Consultant, preparing statements of claim for BMS sub-contractor and negotiating settlement of disputes. Hong Kong West Rail Contract Nos. CC-202, CC212, CC-213 and CC-404, value US\$325mil developer KCRC, main contractor AMEC sub-contractor MACS.